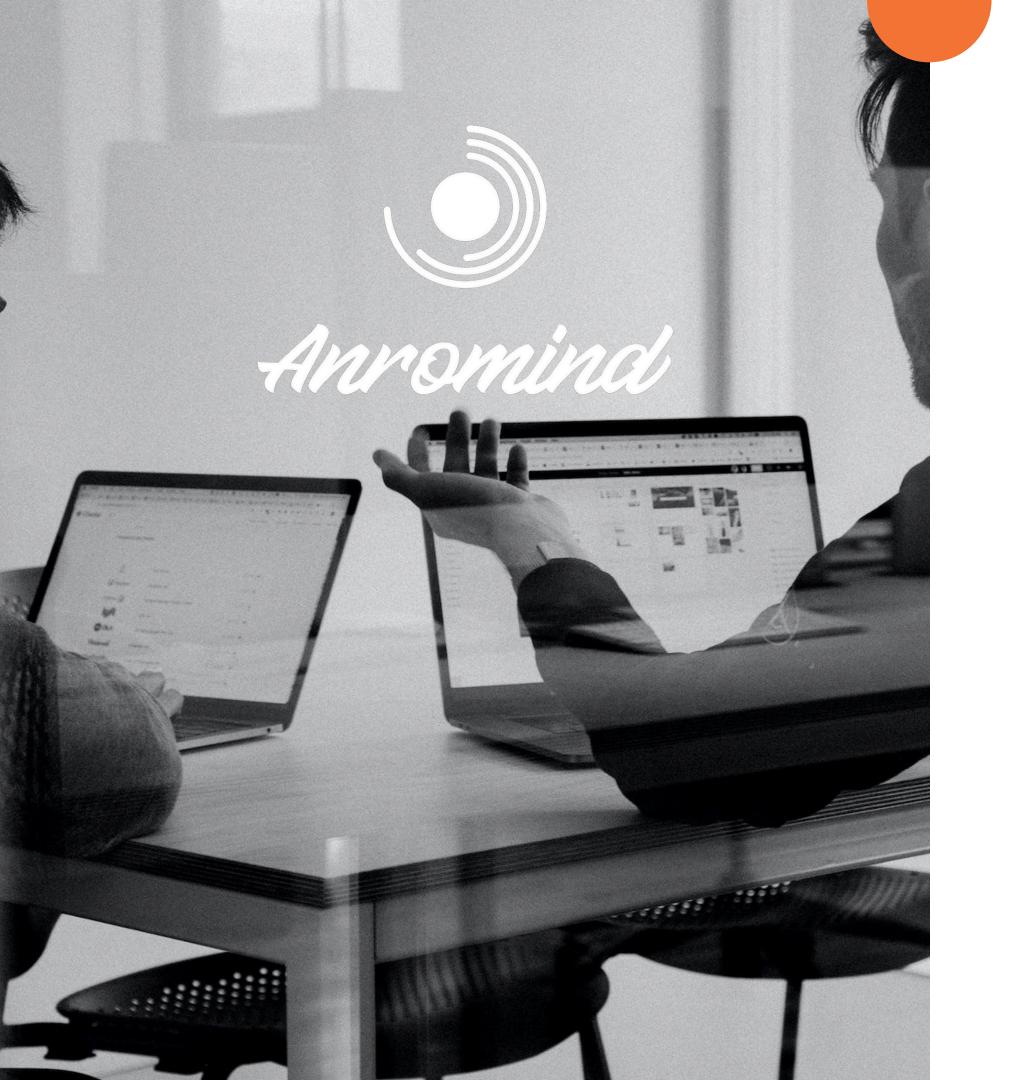


Training on proposal writing

BALTIC-FIT Summer School 23 May 2025

Anna Zmiievska, Anromind

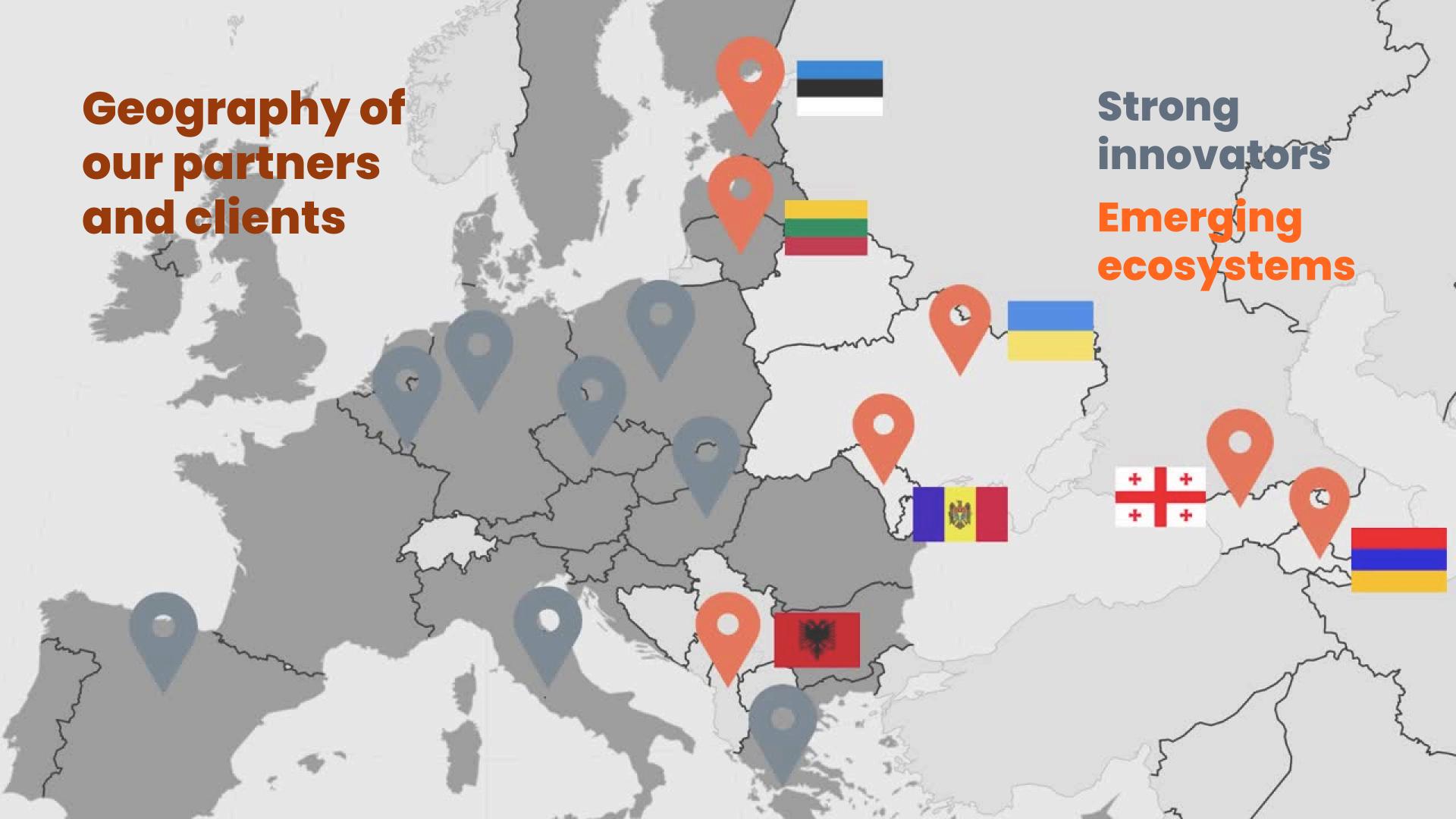




About us

ANROMIND is a team of experts with over 10 years of experience in:

- Funding facilitation for R&I and development projects
- Proposal writing
- International project management
- Communication in an international context
- Strategic planning
- Business model analysis and business plan development



RESEARCH AREAS WE WORKED WITH

AVIATION

AIRCRAFT STRUCTURES

ROBOTICS

MANUFACTURING TECHNOLOGIES MATERIAL SCIENCE

CYBERSECURITY

COMPOSITES

PHYSICS

ICT

SECURITY

SIGNAL PROCESSING

SOCIAL SCIENCES

ELECTRONICS

SPACE

BIO-BASED INDUSTRIES

COATINGS

CLIMATE

HEALTH

NANOMATERIALS

AIRCRAFT ENGINES

ENVIRONMENTAL RESEARCH









6 training workshops

- Development of proposal writing skills
- Managing project portfolio
- Responding to EU policies
- Promoting research and research profiles on social media
- Implementing Open Science Policy.
- Research commercialization, including intellectual property protection and spin-offs creation.
- Stakeholder interaction



Mentoring on 2 proposals preparation

Through whole proposal preparation journey: identification of call topic, partner search, proposal writing, submission

regular individual sessions, check-in group meetings, reviewing of the proposal text, budget, etc.



HOW GRANTS WORK

Call for proposals

Apply

Evaluation

Granted

Launched by EU or national programmes.

Specific goals and deadlines.

For defined projects

(time, budget, roles, plan)

Prepare proposal according to rules and templates.
Apply befor deadline

Independent experts
evaluate proposals
(technical, financial
plan, capacities)

Best proposals get funding for project implementation





Aims to tackle global challenges: climate, health, digitalisation, energy, mobility, etc.

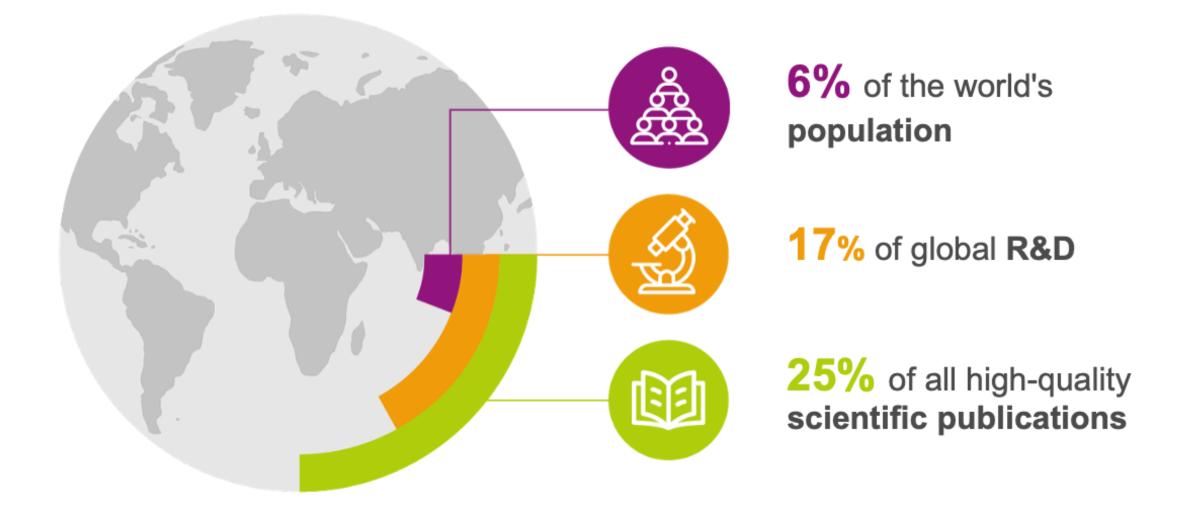
Supports universities & research centers, deep-tech startups, SMEs, corporates

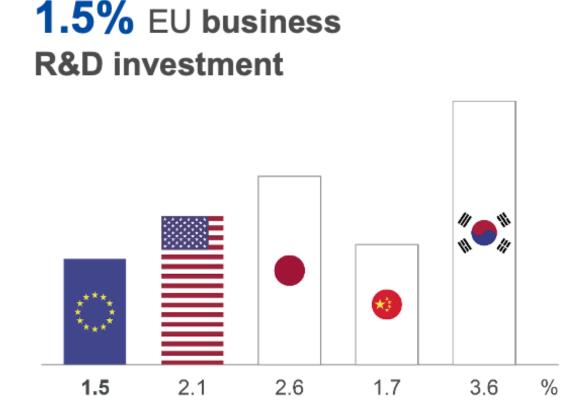
Offers both individual funding & collaborative projects (via consortia)

Focus on impact and strengthening Europe's innovation ecosystems

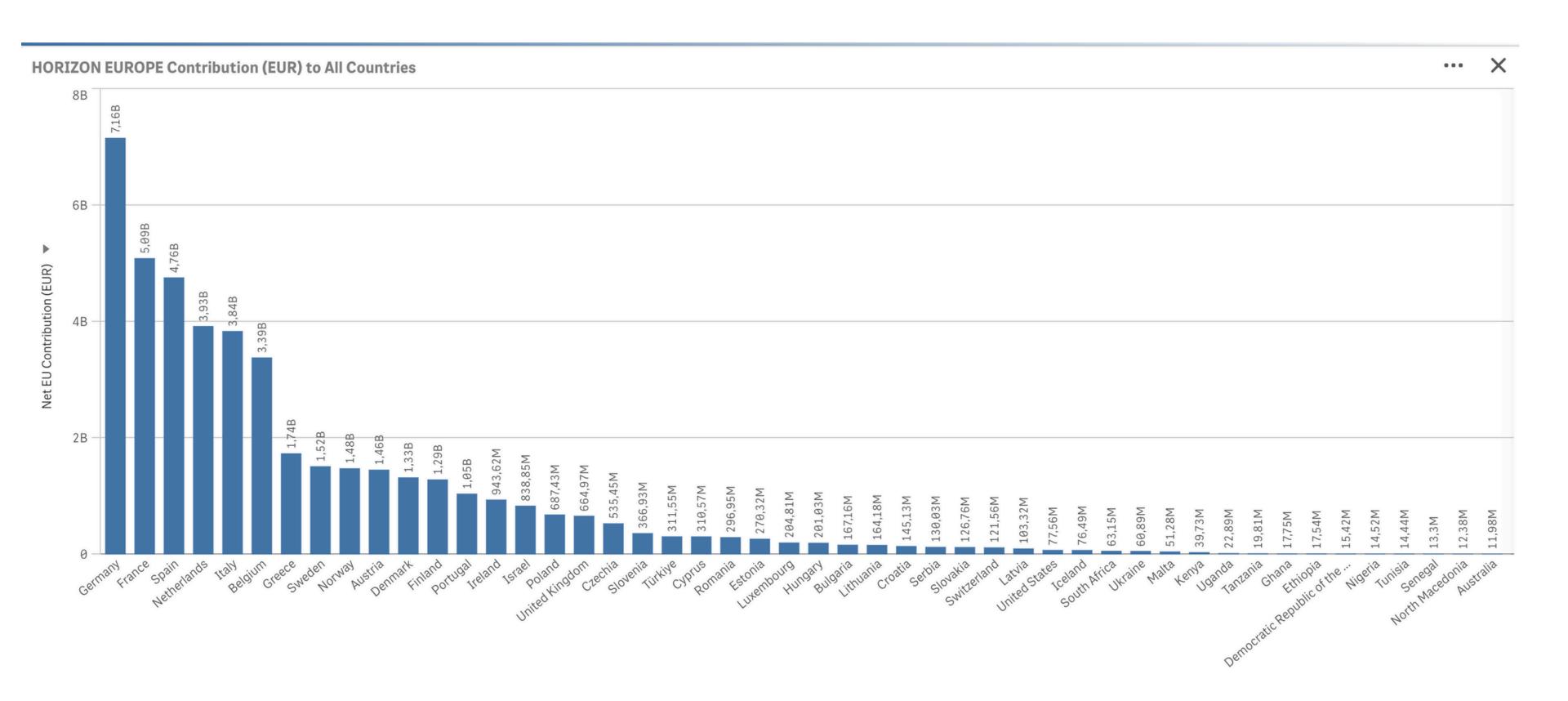


While benefiting from world-class research and strong industries... Our knowledge and skills are our main resources

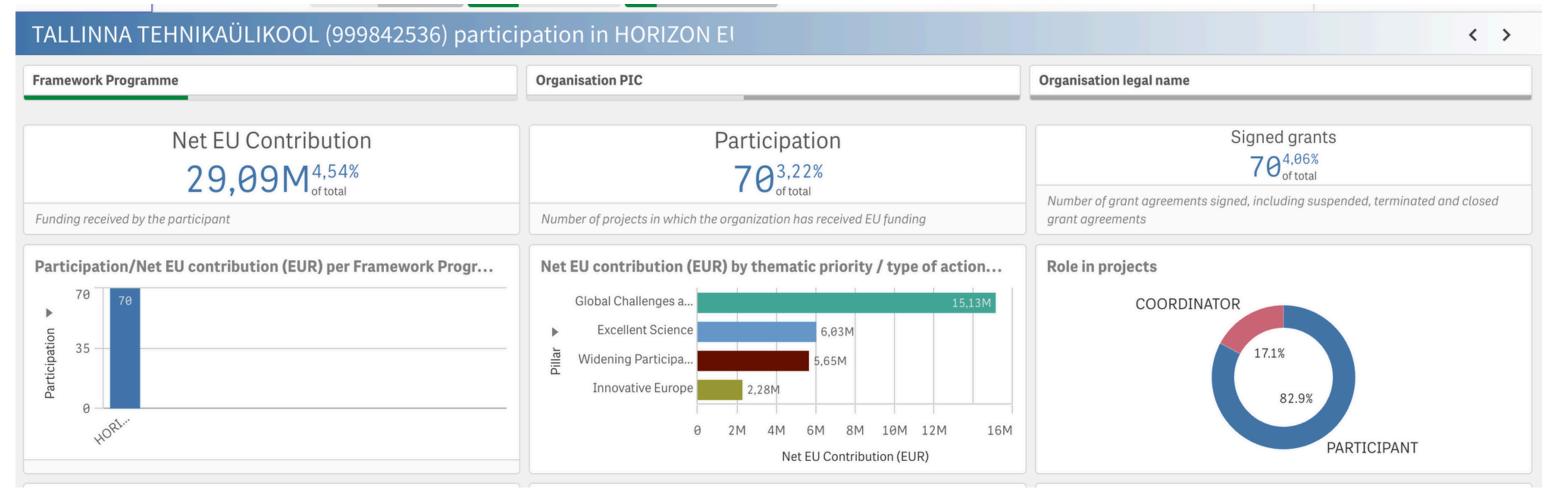




...Europe can do better at transforming this into leadership in innovation and entrepreneurship





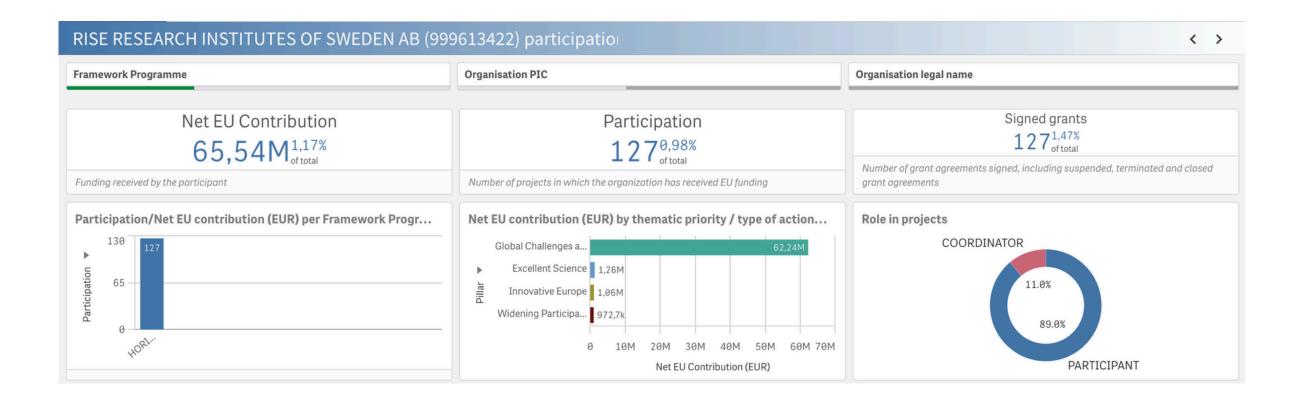


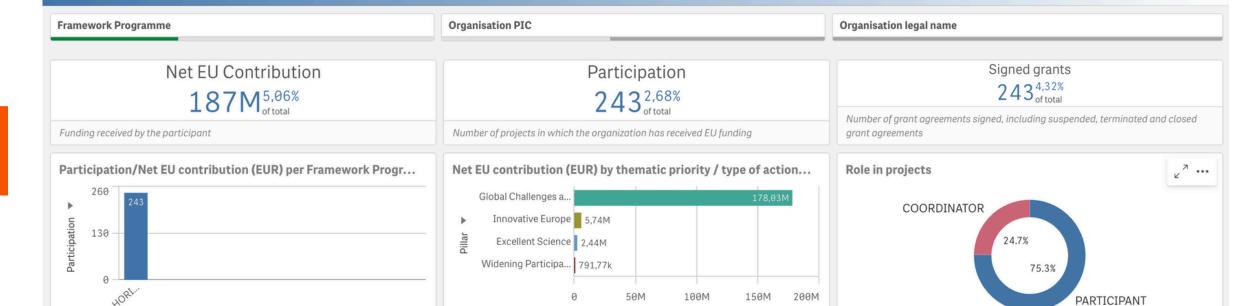
Source: <u>Horizon</u>

<u>Dashboard</u>









Net EU Contribution (EUR)

< >

TEKNOLOGIAN TUTKIMUSKESKUS VTT OY (932760440) participation in



Audience QUESTION

What is your experience in Horizon Europe (H2020?):

- No experience
- Participated in proposal preparation as a team member
- Led proposal preparation
- Participated in a project as a team member
- Participated in a project as a Work Package leader
- Participated in a project as a coordinator

What other competitive funding?
Proposal
Project

Agenda of Training





Horizon Europe Structure & Instruments



Key factors of success



How to shape your idea



How to find partners & build a consortium



Basics of proposal preparation



Agenda of Training



Horizon Europe Structure & Instruments



Key factors of success



How to identify opportunities (calls & topics)



How to find partners & build a consortium



Basics of proposal writing



THE EU RESEARCH & INNOVATION

PROGRAMME 2021 – 27

SPECIFIC PROGRAMME: EUROPEAN DEFENCE FUND

Exclusive focus on defence research & development

Research actions

Development actions

SPECIFIC PROGRAMME IMPLEMENTING HORIZON EUROPE & EIT*

Exclusive focus on civil applications



Pillar I EXCELLENT SCIENCE

European Research Council

Marie Skłodowska-Curie

Research Infrastructures



Pillar II GLOBAL CHALLENGES & EUROPEAN INDUSTRIAL

COMPETITIVENESS

- Health
- Culture, Creativity & Inclusive Society
- Civil Security for Society
- Digital, Industry & Space
- Climate, Energy & Mobility
- Food, Bioeconomy, Natural Resources, Agriculture & Environment

Joint Research Centre



Pillar III INNOVATIVE EUROPE

European Innovation Council

European Innovation Ecosystems

European Institute of Innovation & Technology*

WIDENING PARTICIPATION AND STRENGTHENING THE EUROPEAN RESEARCH AREA

Widening participation & spreading excellence

Reforming & Enhancing the European R&I system



SPECIFIC PROGRAMME: EUROPEAN DEFENCE FUND

Exclusive focus on defence research & development

Research actions

Development actions

SPECIFIC PROGRAMME IMPLEMENTING HORIZON EUROPE & EIT*

Exclusive focus on civil applications





Pillar II
GLOBAL CHALLENGES &
EUROPEAN INDUSTRIAL
COMPETITIVENESS



Pillar III
INNOVATIVE EUROPE







WIDENING PARTICIPATION AND STRENGTHENING THE EUROPEAN RESEARCH AREA

Widening participation & spreading excellence

Reforming & Enhancing the European R&I sy



Bottom-Up & Top-Down Calls

SPECIFIC PROGRAMME: EUROPEAN DEFENCE FUND

Exclusive focus on defence research & development

Research actions

Development actions

SPECIFIC PROGRAMME IMPLEMENTING HORIZON EUROPE & EIT*

Exclusive focus on civil applications



European Research Council

Marie Skłodowska-Curie

Research Infrastructures



Pillar II
GLOBAL CHALLENGES &
EUROPEAN INDUSTRIAL
COMPETITIVENESS

- Health
- Culture, Creativity & Inclusive Society
- Civil Security for Society
- Digital, Industry & Space
- Climate, Energy & Mobility
- Food, Bioeconomy, Natural Resources, Agriculture & Environment

Joint Research Centre



European Innovation Council

European Innovation Ecosystems

European Institute of Innovation & Technology*



Topic predefined



Any topic



WIDENING PARTICIPATION AND STRENGTHENING THE EUROPEAN RESEARCH AREA

Widening participation & spreading excellence

Reforming & Enhancing the European R&I system

Bottom-Up & Top-Down Calls

SPECIFIC PROGRAMME: EUROPEAN DEFENCE FUND

Exclusive focus on defence research & development





SPECIFIC PROGRAMME IMPLEMENTING HORIZON EUROPE & EIT*

Exclusive focus on civil applications



European Research Council



Pillar II GLOBAL CHALLENGES & EUROPEAN INDUSTRIAL COMPETITIVENESS







WIDENING PARTICIPATION AND

Widening participation & spreading excell



NING THE EUROPEAN RESEARCH AREA

leforming & Enhancing the European R&I system



Topic predefined



Any topic



Types of projects RIA/IA/CSA

RIA - Research and Innovation Actions

TRL 2 to 5 Funding rate: 100% Activities to establish new knowledge or to explore the feasibility of a new or improved technology, product, process, service or solution.

This may include basic and applied research, technology development and integration, testing, demonstration and validation of a small-scale prototype in a laboratory or simulated environment.

IA - Innovation Actions

TRL 6 to 8 Funding rate:

- 100% for non-profit
- 70% for profit-making

Activities to produce plans and arrangements or designs for new, altered or improved products, processes or services.

These activities may include prototyping, testing, demonstrating, piloting, large-scale product validation and market replication.



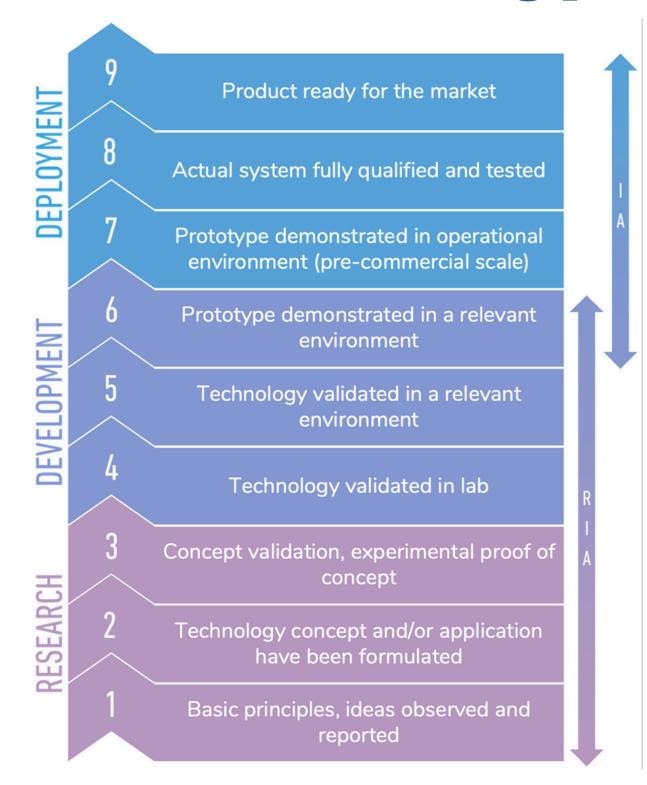
CSA - Coordination and

Support Actions

Funding rate: 100%

Activities that contribute to the objectives of Horizon Europe. This excludes R&I activities, except those carried out under the 'Widening participation and spreading excellence' component of the programme (part of 'Widening participation and strengthening the European Research Area').

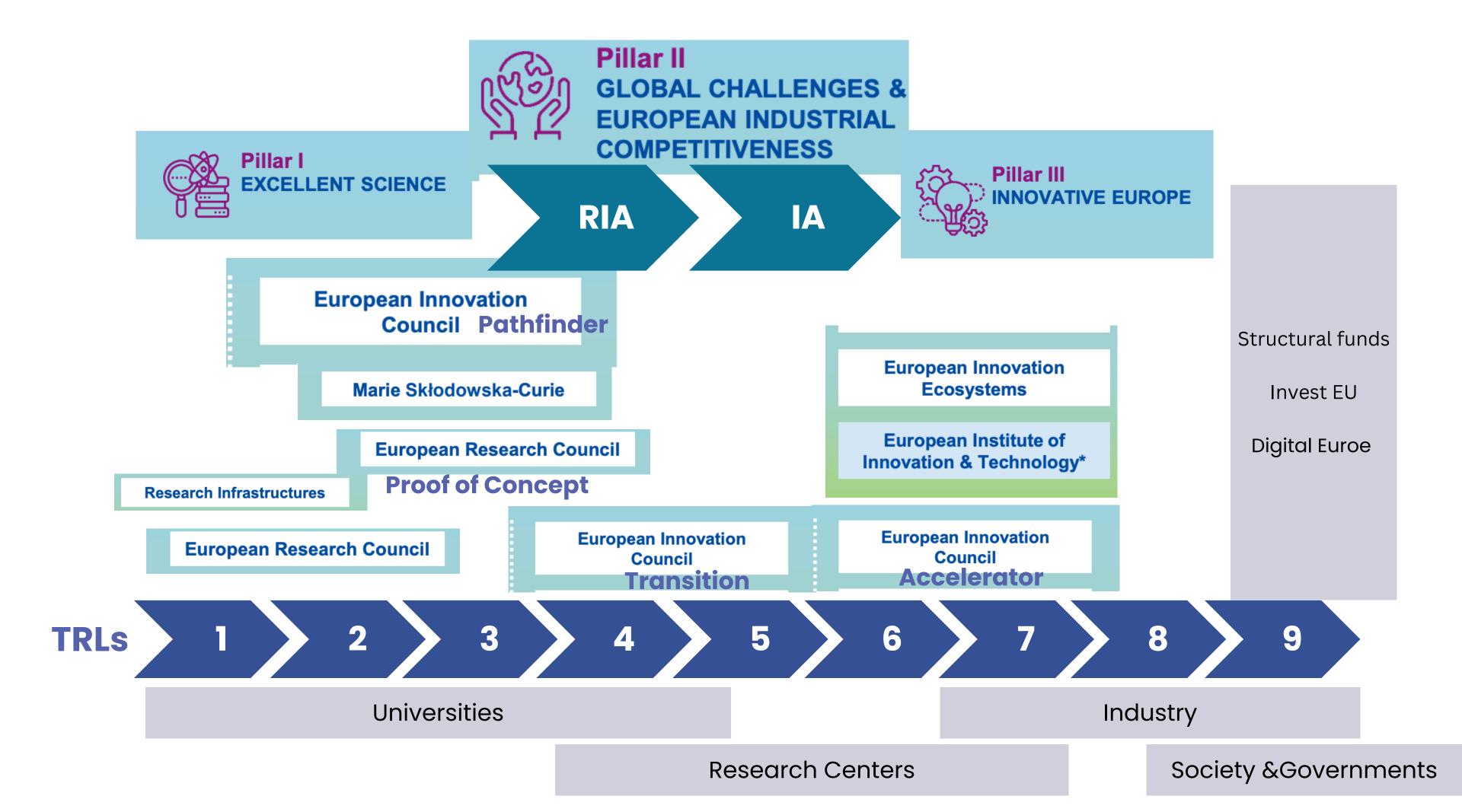
Technology Readiness Levels (TRLs)





Technology Readiness Levels

- TRL 0: Idea. Unproven concept, no testing has been performed.
- TRL 1: Basic research. Principles postulated and observed but no experimental proof available.
- TRL 2: Technology formulation. Concept and application have been formulated.
- TRL 3: Applied research. First laboratory tests completed; proof of concept.
- TRL 4: Small scale prototype built in a laboratory environment ("ugly" prototype).
- TRL 5: Large scale prototype tested in intended environment.
- TRL 6: Prototype system tested in intended environment close to expected performance.
- TRL 7: Demonstration system operating in operational environment at pre-commercial scale.
- TRL 8: First of a kind commercial system. Manufacturing issues solved.
- TRL 9: Full commercial application, technology available for consumers.



What's in Relevant to "Green Maritime"

SPECIFIC PROGRAMME: **EUROPEAN DEFENCE FUND**

Exclusive focus on defence research & development

> Research actions

Development actions

SPECIFIC PROGRAMME IMPLEMENTING HORIZON EUROPE & EIT*

Exclusive focus on civil applications

COMPETITIVENESS



Pillar I **EXCELLENT SCIENCE**

European Research Council

Marie Skłodowska-Curie

Research Infrastructures



Pillar II **GLOBAL CHALLENGES & EUROPEAN INDUSTRIAL**

Health

Culture, Creativity & Clusters **Inclusive Society**

- Digital, Industry & Space
- Climate, Energy & Mobility

r oou, bioocononiy, natarai Resources, Agriculture & **Environment**

Joint Research Centre



European Innovation Council

European Innovation Ecosystems

European Institute of Innovation & Technology*

WIDENING PARTICIPATION AND STRENGTHENING THE EUROPEAN RESEARCH AREA

Widening participation & spreading excellence

Reforming & Enhancing the European R&I system

What's in Relevant to "Green Maritime"

SPECIFIC PROGRAMME: EUROPEAN DEFENCE FUND

Exclusive focus on defence research & development

Research actions

Development actions

SPECIFIC PROGRAMME IMPLEMENTING HORIZON EUROPE & EIT*

Exclusive focus on civil applications



Pillar I EXCELLENT SCIENCE

European Research Council

Marie Skłodowska-Curie

Research Infrastructures



Clusters

Pillar II GLOBAL CHALLENGES & EUROPEAN INDUSTRIAL COMPETITIVENESS

- Health
- Culture, Creativity & Inclusive Society
- Civil Security for Society
- Digital Industry & Space
- Climate, Energy & Mobility
- Resources, Agriculture & Environment

Joint Research Centre



European Innovation Council

European Innovation Ecosystems

European Institute of Innovation & Technology*

WIDENING PARTICIPATION AND STRENGTHENING THE EUROPEAN RESEARCH AREA

Widening participation & spreading excellence

Reforming & Enhancing the European R&I system

Cluster 5 Climate, Energy & Mobility

Goal:

Accelerate the twin green and digital transitions and associated transformation of our economy, industry and society with a view to achieving climate neutrality in Europe by 2050.



• Digital Industry & Space

Climate, Energy & Mobility
 Resources, Agriculture &

Environment

Joint Research Centre

Cluster 5 Climate, Energy & Mobility

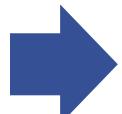
6 Destinations:

 Climate science and responses for the transformation towards climate neutrality

Climate

- Cross-sectoral solutions for the climate transition
- Sustainable, secure and competitive energy supply
 - Energy

Efficient, sustainable and inclusive energy use



Clean and competitive solutions for all transport modes

Mobility

 Safe, resilient transport and smart mobility services for passengers and goods



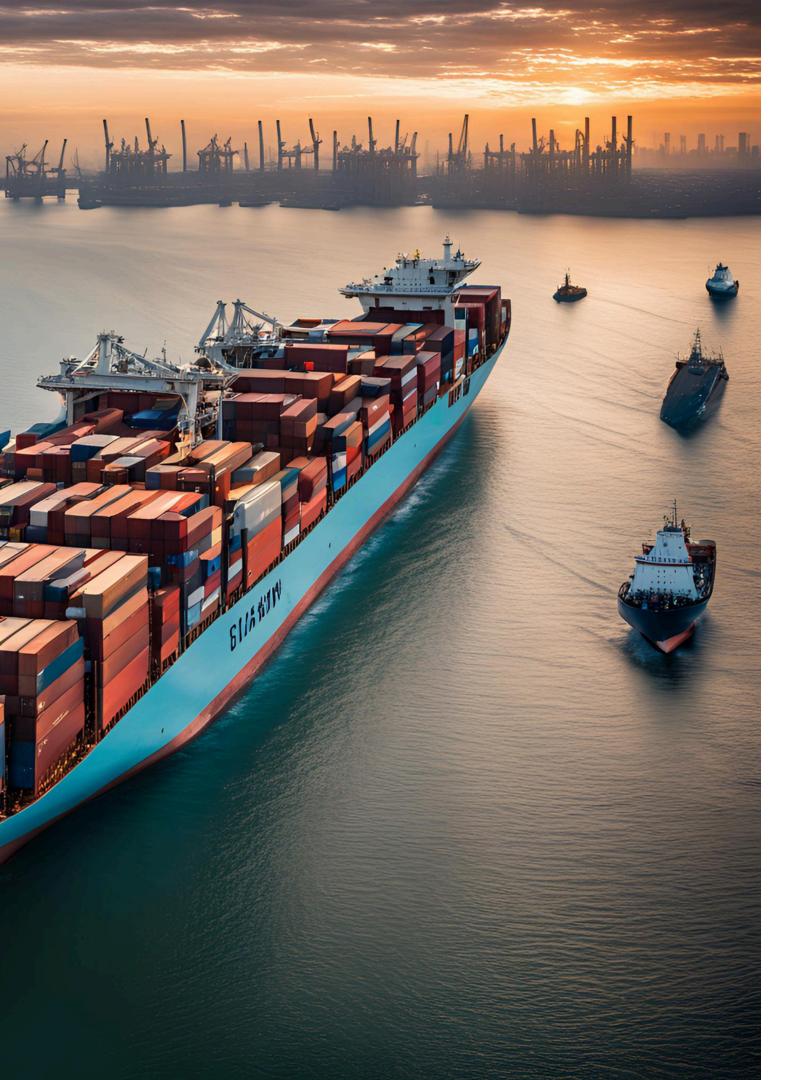
Pillar II GLOBAL CHALLENGES &

EUROPEAN INDUSTRIAL COMPETITIVENESS

- Health
- Culture, Creativity & Inclusive Society
- Civil Security for Society
- Digital Industry & Space
- Climate, Energy & Mobility

Resources, Agriculture & Environment

Joint Research Centre





General objective:

To provide and demonstrate zero-emission solutions for all main ship types and services before 2030, which will enable zero-emission waterborne transport before 2050.

Activties

- sustainable alternative fuels
- electrification
- energy efficiency

- design and retrofitting
- digital green
- ports



Co-Programmed Partnership



The specific scientific objective:

To develop and demonstrate deployable technological solutions which will be applicable for the decarbonisation and the elimination of other harmfull emissions of main ship types and services.



The specific economic objective:

By 2030, implementation of economically viable European new technologies and concepts regarding zero-emission waterborne transport, to strengthen the competitiveness of European industries in growing green ship technology markets and provide the capability to re-enter markets presently dominated by Europe's competitors.



The specific societal objectives are:

To facilitate the development and implementation of regulations and policies at national and international level, including the development of standards to enable the implementation of technological solutions for zero-emission waterborne transport by 2030 at the latest. To facilitate the uptake of innovative zero emission waterborne transport technologies and solutions within the European waterborne sector, supporting economic growth and European employment.

Agenda of Training





Horizon Europe Structure & Instruments



Key factors of success



How to shape your idea



How to find partners & build a consortium



Basics of proposal preparation

Audience QUESTION

Name 3 ingredients of successful proposal



Excellent Idea



Good consortium



Proposal text



Excellent Idea

Excellent science. Innovative solutions (not incremental)
Thinking about impact first!
Meet EU Policy Priorities, KSOs



Good consortium



Proposal text



Excellent Idea

Excellent science. Innovative solutions (not incremental)
Thinking about impact first!
Meet EU Policy Priorities, KSOs



Good consortium

Number of partners. Profile of partners. Quadruple helix members important!
Industry and SMEs important!



Proposal text



Excellent Idea

Excellent science. Innovative solutions (not incremental)
Thinking about impact first!
Meet EU Policy Priorities, KSOs



Good consortium

Number of partners. Profile of partners. Quadruple helix members important!
Industry and SMEs important!



Proposal text

Not just telling, but selling!
"Sell" your idea to evaluators.
One responsible person.
Enough time invested!



Excellent Idea

Excellent science. Innovative solutions (not incremental)
Thinking about impact first!
Meet EU Policy Priorities, KSOs



Good consortium

Number of partners. Profile of partners. Quadruple helix members important!
Industry and SMEs important!



Proposal text

Not just telling, but selling!
"Sell" your idea to evaluators.
One responsible person.
Enough time invested!

Agenda of Training #1





Horizon Europe Structure & Instruments



Key factors of success



How to shape your idea



How to find partners & build a consortium



Basics of proposal writing

Agenda of Training





Horizon Europe Structure & Instruments



Key factors of success



How to shape your idea



How to find partners & build a consortium



Basics of proposal preparation

Shaping an Innovative and Impactful Idea



Innovative, not incremental

Horizon Europe prioritizes groundbreaking innovations that solve significant challenges, rather than minor improvements.



Aligned with **EU Priorities**

EU Policy Priorities, such as the Green Deal, Digital Transformation, and other Key Strategic Orientations (KSOs).



Thinking Impact-First

Not just from the perspective of academic excellence, but also in terms of broader societal and economic benefits and potential to contribute to major challenges (e.g., climate change, digital innovation, health, etc.)

GET STARTED

How are my project results linked to policy priorities?

EU Policy Priorities

(Green Deal, Fit for the digital age, ...)

Key Strategic Orientations

(Strategic objectives where R&I is expected to make a difference)

Strategic Plan 2021-2024

Impact areas

Transformations to be fostered through R&I

Expected Impacts = Destinations

Work Programme 2021-2022

Expected
Outcomes = Topics

Your project results

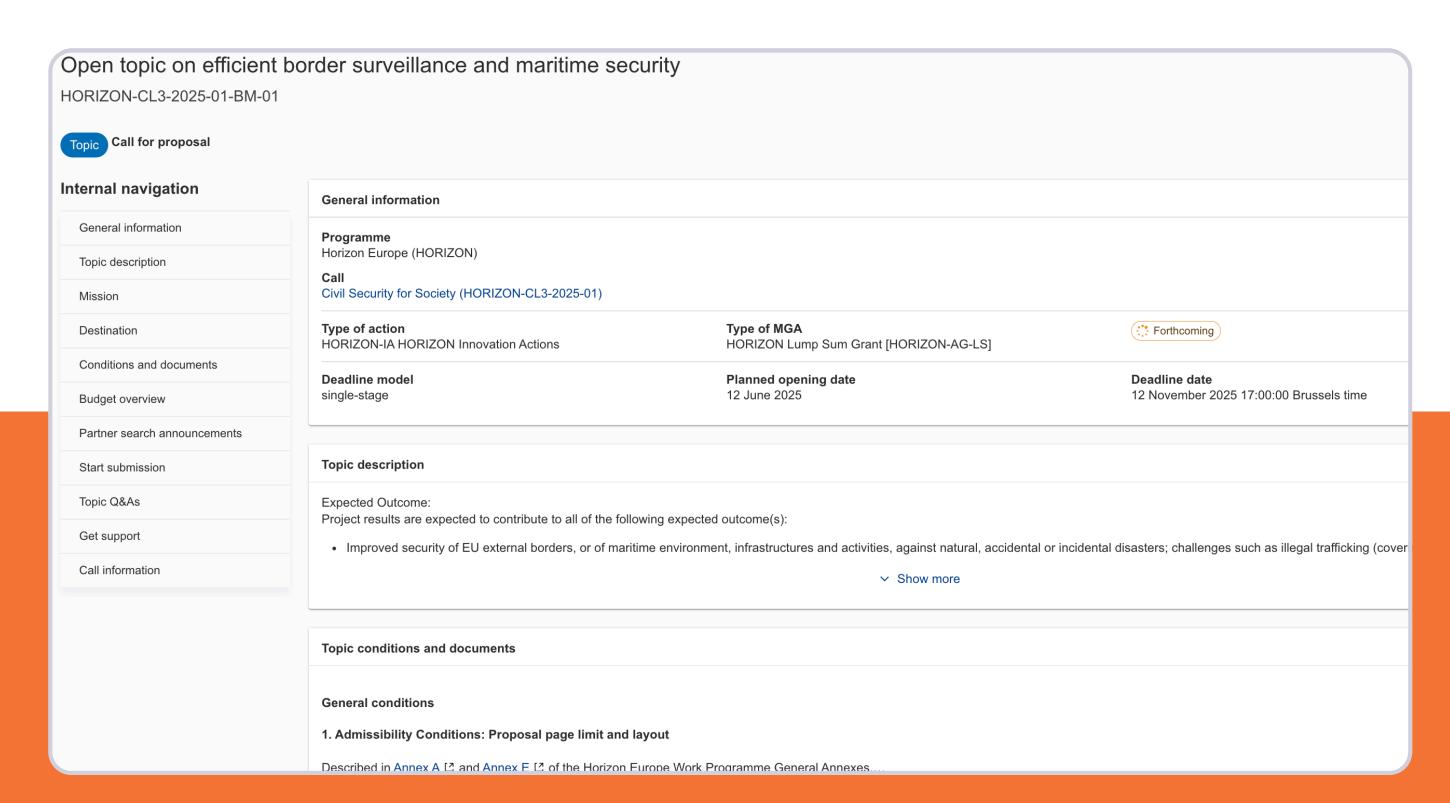
EU Funding & Tenders Portal



Tenders (F&T)

Portal

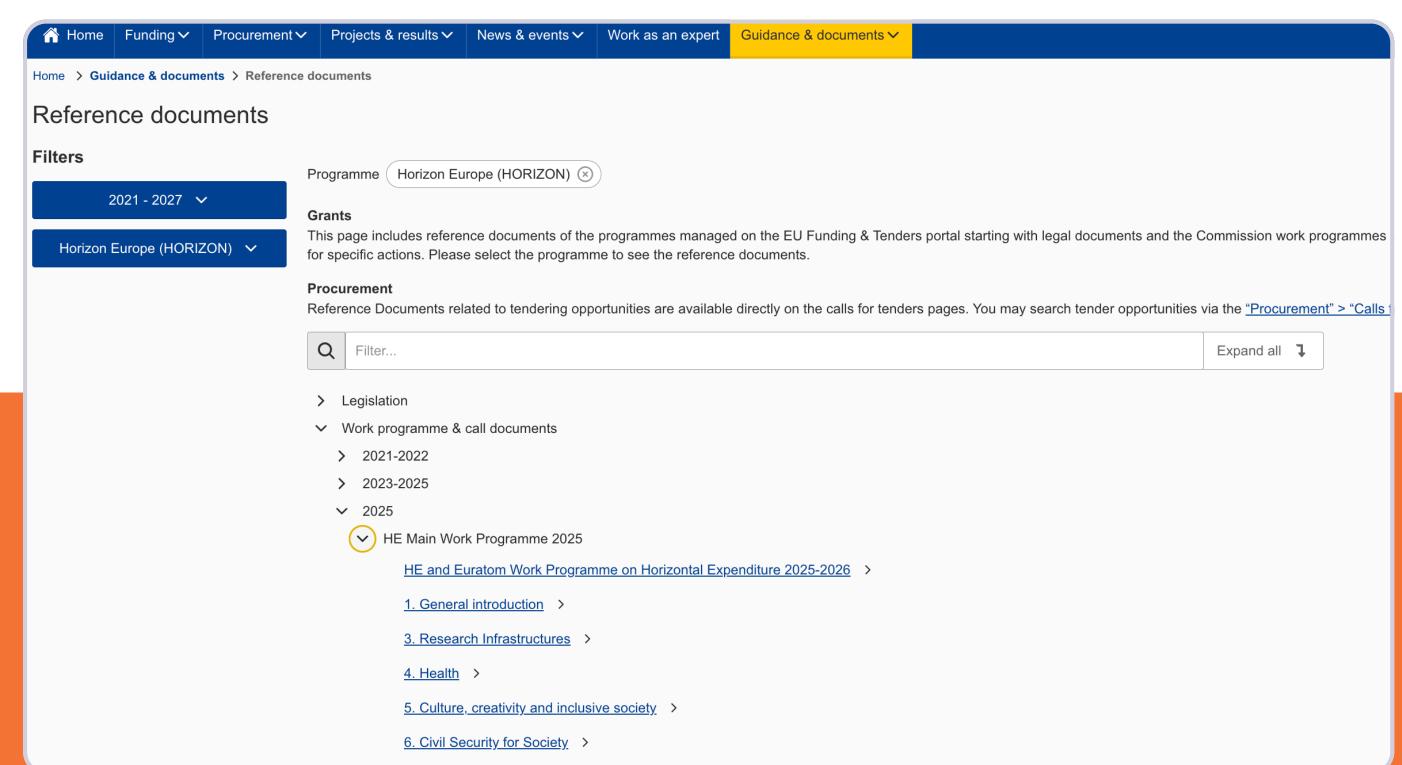
Search. Funding ✓ Procurement ✓ Projects & results ✓ News & events ✓ Work as an expert | Guidance & documents ✓ Calls for proposals Calls for proposals are funding opportunities issued by the European Union institutions, agencies and bodies. These are direct financial contributions, known as grants, that are awarded to third-party beneficiaries (e.g., research organisations, public entities, non-governmental organisations, and private companies) to engage in activities that serve EU policies. More details ☑ Filters **GRANTS RECOMMENDED FOR YOU** Quick search Do you want to receive personalised recommendations? Log in to your F&T profile or register \(\text{register} \) an account to activate them. X Q maritime 9 item(s) found Relevance Programming period > Programme (Horizon Europe (HORIZON) (×) Horizon Europe (HORIZON) 🗸 Call 🗸 Open topic on efficient border surveillance and maritime security Forthcoming HORIZON-CL3-2025-01-BM-01 | Call for proposal Submission status 🗸 Opening date: 12 June 2025 | Deadline date: 12 November 2025 | Single-stage Programme: Horizon Europe (HORIZON) | Type of action: HORIZON Innovation Actions All filters Open For Submission HORIZON-EIT-2025 | Call for proposal Opening date: 20 February 2025 | Deadline date: 17 June 2025 | Single-stage Programme: Horizon Europe (HORIZON) | Type of action: Horizon EIT Designation Restoring Ocean and Waters in waterfront Cities and their Ports Open For Submission HORIZON-MISS-2025-03-OCEAN-05 | Call for proposal Opening date: 07 May 2025 | Deadline date: 24 September 2025 | Single-stage Programme: Horizon Europe (HORIZON) | Type of action: HORIZON Innovation Actions



Topic
Description on
F&T portal



Thematic
Work
Programmes





 $\mathbf{E}\mathbf{N}$

Horizon Europe

Work Programme 2025

8. Climate, Energy and Mobility

(European Commission Decision C(2025) 2779 of 14 May 2025)

Horizon Europe - Work Programme 2025 Climate, Energy and Mobility

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Horizon Europe - Work Programme 2025 Climate, Energy and Mobility

encompass system operations, maintenance procedures, safety protocols, and emergency response protocols to ensure safe and efficient operations.

This topic implements the co-programmed European Partnership on 'Zero Emission Waterborne Transport' (ZEWT). As such, projects resulting from this topic will be expected to report on results to the European Partnership 'Zero Emission Waterborne Transport' (ZEWT) in support of the monitoring of its KPIs.

HORIZON-CL5-2025-04-D5-15: Optimal integrated onboard renewable energy solutions, by considering Wind-Assisted Propulsion Systems (ZEWT Partnership)

Call: Cluster 5 Call 04-2025 (WP 2025)			
Specific conditions			
Expected EU contribution per project	The Commission estimates that an EU contribution of around EUR 7.50 million would allow these outcomes to be addressed appropriately. Nonetheless, this does not preclude submission and selection of a proposal requesting different amounts.		
Indicative budget	The total indicative budget for the topic is EUR 7.50 million.		
Type of Action	Innovation Actions		
Technology Readiness Level	Activities are expected to achieve TRL 7-8 by the end of the project – see General Annex B. Activities may start at any TRL.		

<u>Expected Outcome</u>: Project results are expected to contribute to all of the following expected outcomes:

- Development and demonstration of a standardised methodology for monitoring, recording and verification of energy used from Wind Assisted Propulsion devices directly into ship propulsion. The methodology is expected to allow integration of wind energy used in propulsion of ships directly into calculations of GHG intensity of the energy used on-board, both in context of Fuel EU maritime and International Maritime Organization (IMO) Life Cycle assessment (LCA) guidelines;
- Provision of a standardised framework to ensure certainty in the claims regarding fuel, Greenhouse Gas (GHG) and other polluting emission reduction by Wind-Assisted Propulsion (WAP) systems, strengthening the implementation of the FuelEU Maritime Regulation;
- Uniform rules, regulations, assessment criteria, and sea-trial procedures for WAP solutions are explored and established, facilitating the market uptake of WAP systems;
- Standardisation efforts to implement the IMO Life-Cycle Assessment (LCA) guidelines are supported;

Part 8 - Page 2 of 313

Part 8 - Page 217 of 313

Topic Structure:

- Identifier
- Title
- Conditions of the call (inlcuding budget and deadline)
- Scope
- Expected Outcome

HORIZON-CL5-2024-D5-01-18: Assessment of air pollutant emissions from low-carbon fuels in the heavy-duty, aviation, and maritime sectors

Specific conditions		
Expected EU contribution per project	The Commission estimates that an EU contribution of around EUR 3.50 million would allow these outcomes to be addressed appropriately. Nonetheless, this does not preclude submission and selection of a proposal requesting different amounts.	
Indicative budget	The total indicative budget for the topic is EUR 7.00 million.	
Type of Action	Research and Innovation Actions	
Eligibility conditions	The conditions are described in General Annex B. The following exceptions apply:	
	If projects use satellite-based earth observation, positioning, navigation and/or related timing data and services, beneficiaries must make use of Copernicus and/or Galileo/EGNOS (other data and services may additionally be used).	
Technology Readiness Level	Activities are expected to achieve TRL 5-6 by the end of the project – see General Annex B.	

HORIZON-CL5-2024-D5-01-18: Assessment of air pollutant emissions from low-carbon fuels in the heavy-duty, aviation, and maritime sectors

CLUSTER 5 "Climate, Energy and Mobility"

Policy Priorities (for 2021-2024)

- Going Climate-Neutral by 205
- A Clean Plant for all
- United Nations SDGs (Sustainable Development Goals)

HORIZON-CL5-2024-D5-01-18: Assessment of air pollutant emissions from low-carbon fuels in the heavy-duty, aviation, and maritime sectors

DESTINATION 5 "Clean and competitive solutions for all transport modes"

Key Strategic Orientations KSOs (for 2021-2024)

C: Making Europe the first digitally enabled circular, climate-neutral and sustainable economy through the transformation of its mobility, energy, construction and production systems;

A: Promoting an open strategic autonomy by leading the development of key digital, enabling and emerging technologies, sectors and value chains to accelerate and steer the digital and green transitions through human-centred technologies and innovations.

2 projects to be funded

RIA type consortium of 5-10 partners

Project positioning: Validation in relevant invoronment HORIZON-CL5-2024-D5-01-18: Assessment of air pollutant emissions from low-carbon fuels in the heavy-duty, aviation, and maritime sectors

Specific conditions	
Expected EU contribution per project	The Commission estimates that an EU contribution of around EUR 3.50 million would allow these outcomes to be addressed appropriately. Nonetheless, this does not preclude submission and selection of a proposal requesting different amounts.
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	If projects use satellite-based earth observation, positioning, navigation and/or related timing data and services, beneficiaries must make use of Copernicus and/or Galileo/EGNOS (other data and services may additionally be used).
Technology Readiness Level	Activities are expected to achieve TRL 5-6 by the end of the project – see General Annex B.

Agenda of Training





Horizon Europe Structure & Instruments



Key factors of success



How to shape your idea



How to find partners & build a consortium



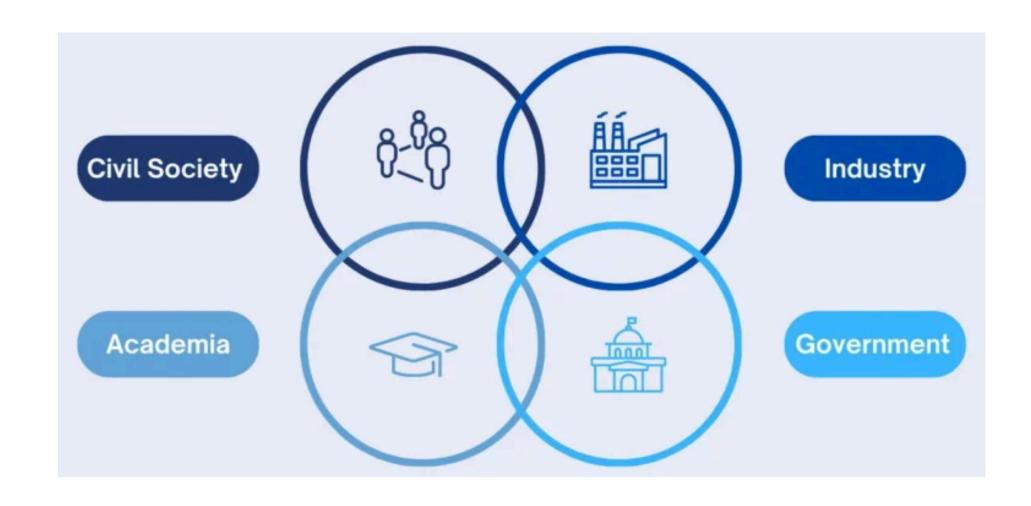
Basics of proposal preparation

Horizon Europe project are implemented by consortia



- 5-10-15 partners
- Minimum 3 organisations from 3 different countries (Member states of or Associated Countries)
- Quadruple Helix
- SMEs are important

QUADRUPLE HELIX



How to find partners – active search



Funding &
Tenders Portal
Partner search
announcements



Thematic
Partner
Search Tools
& Brokerage
Events



CORDIS & Horizon
Dashboard
Organizations
active in Horizon
2020/Horizon
Europe



LinkedIn
personalities
& thematic
groups



Networking:
thematic
conferences,
events,
participation
in networks

How to find partners – active search







Thematic
Partner
Search Tools
& Brokerage
Events



CORDIS & Horizon
Dashboard
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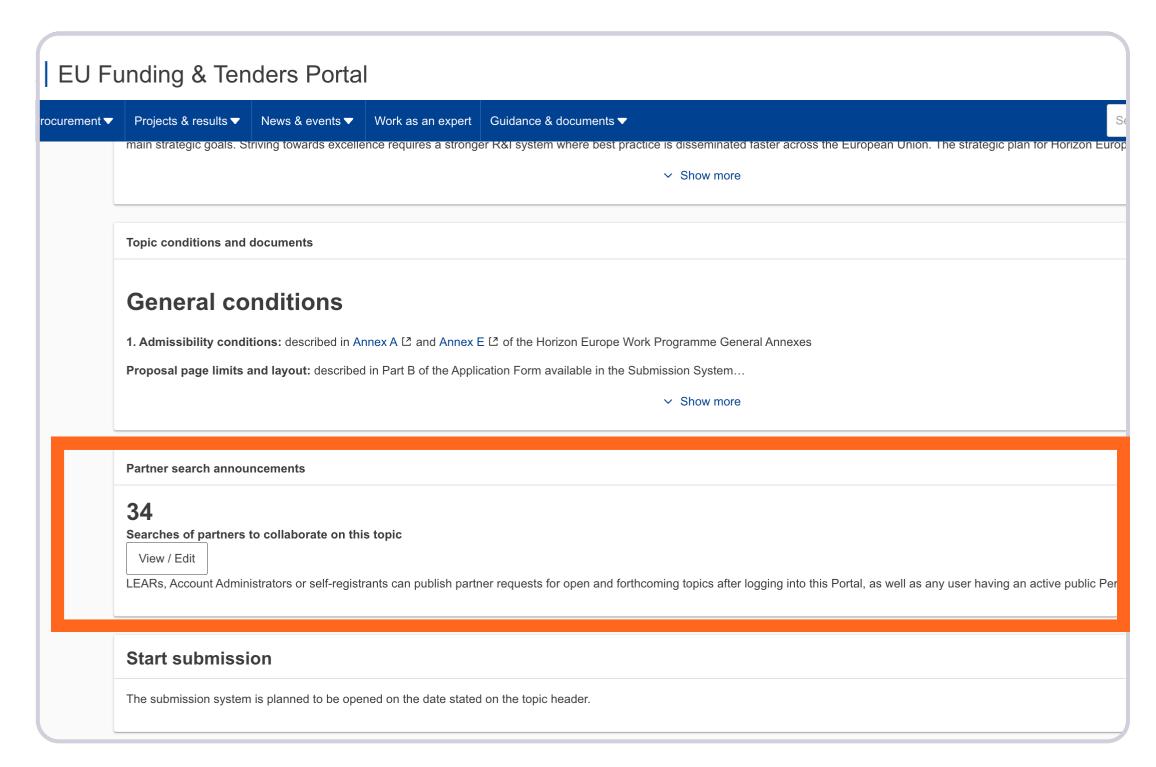
LinkedIn
personalities
& thematic
groups



Networking:
thematic
conferences,
events,
participation
in networks

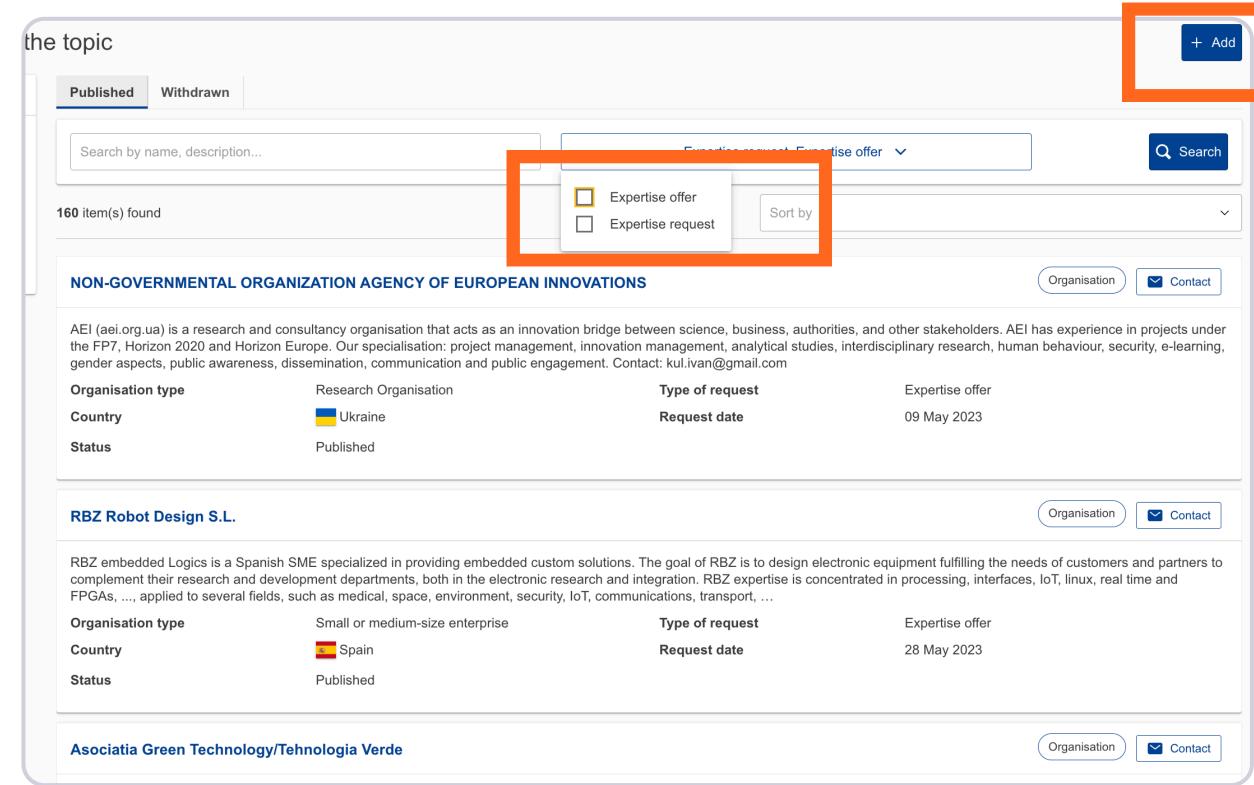
Funding and Tenders Partner Search

- Available for each open call on F&T
- Published by topic
- All can view announcements
- All can publish accouncement



Funding and Tenders Partner Search

- Expertise offer
- Expertise request
- Only account admins or LEARs can add!
- Reply comes to
 LEAR email add
 your in offer text!
- Only 500
 characters allowed
 short and
 coincise!



How to find partners – active search



Funding &
Tenders Portal
Partner search
announcements



Thematic
Partner
Search Tools
& Brokerage
Events



CORDIS & Horizon
Dashboard
Organizations
active in Horizon
2020/Horizon
Europe



LinkedIn
personalities
& thematic
groups

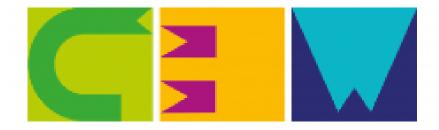


Networking:
thematic
conferences,
events,
participation
in networks

Thematic NCP networks

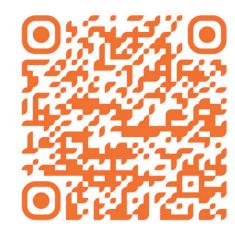
GREENET Partner Search Tool

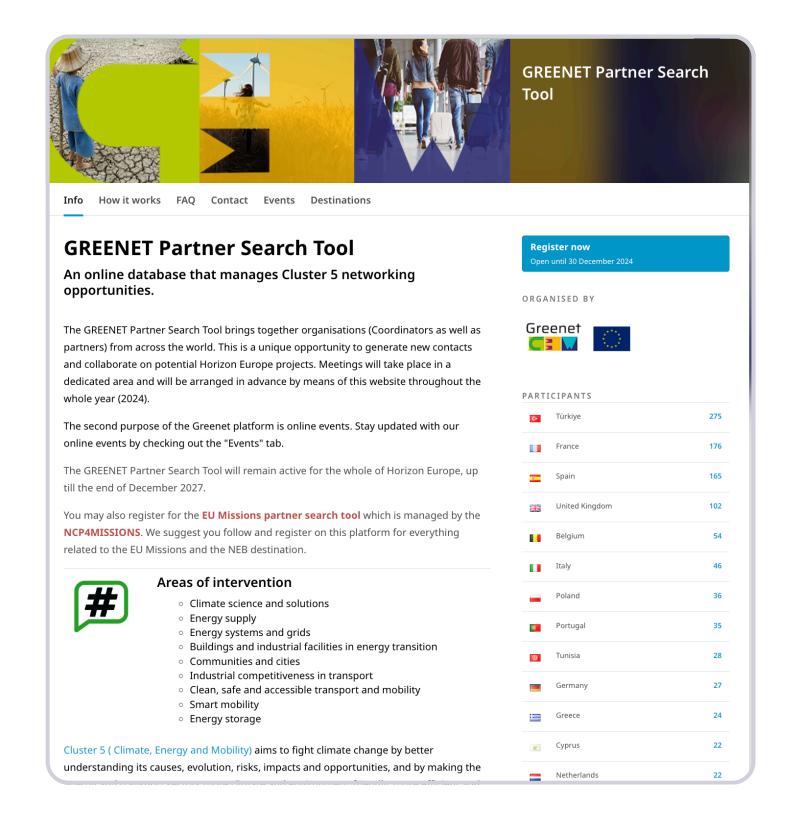




1534 registered participants 21 from Estonia

https://greenet-partnersearch-tool.b2match.io/





Thematic Brokerage Events



Welcome to

Horizon Europe - Cluster 5 calls 2025 - PHYSICAL Brokerage Event

Within the Framework of the EC Horizon Europe Cluster 5 Infoday, GREENET, the network of Horizon Europe CL5 National Contact Points, is organizing a networking and brokerage event - jointly supported by Net4Society and the Enterprise Europe Network - focusing on the 2025 calls for proposals from the Work Programme of "Cluster 5: Climate, Energy and Mobility"!

REGISTRATION

Closed since 11 April 2025

LOCATION

Charlemagne building, Rue de la Loi 170, Brussels

ORGANISED BY

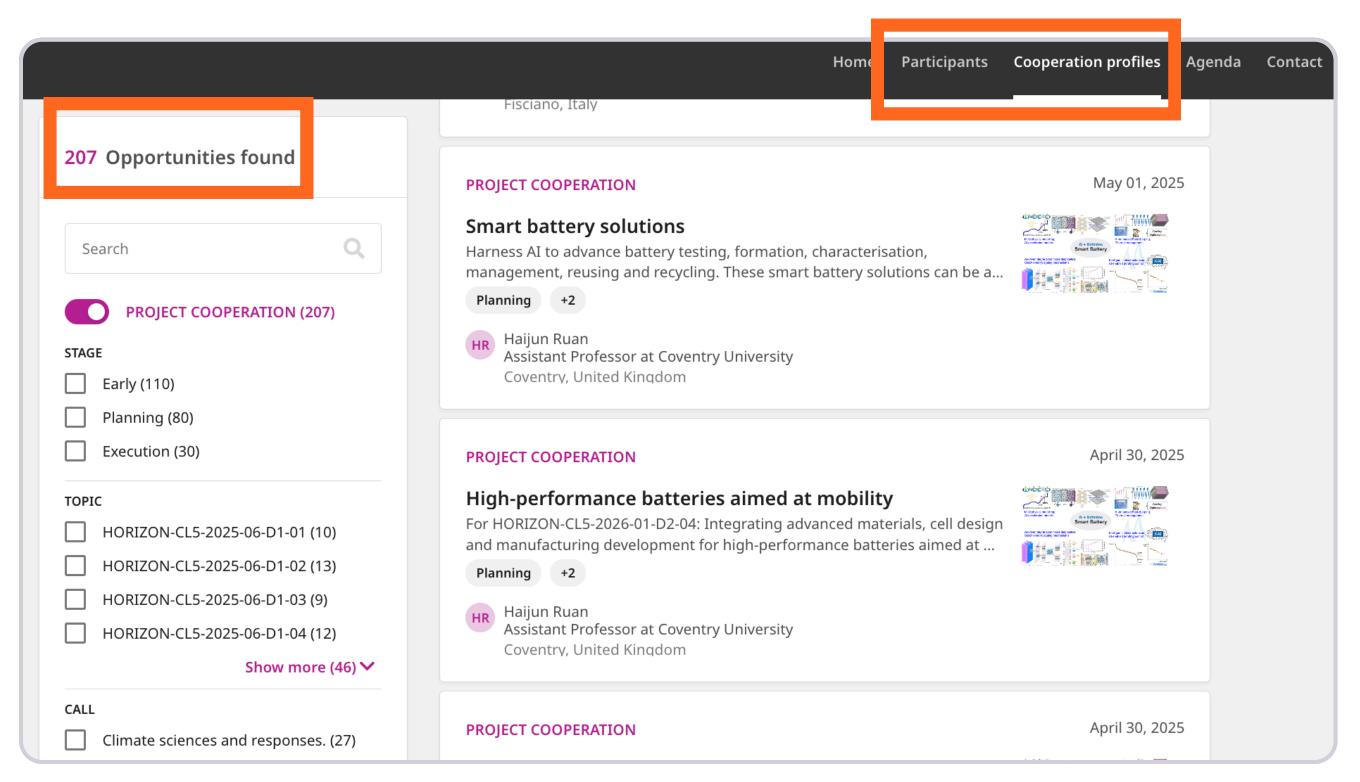




CL5- Greenet Network of
NCPs

<u>https://greenet-</u> <u>brokerage-event-for-</u> <u>he.b2match.io</u>

Thematic Brokerage Events



<u>https://greenet-</u> <u>brokerage-event-for-</u> <u>he.b2match.io/</u>



How to find partners – active search



Funding &
Tenders Portal
Partner search
announcements



Thematic
Partner
Search Tools
& Brokerage
Events



CORDIS & Horizon
Dashboard
Organizations
active in Horizon
Europe

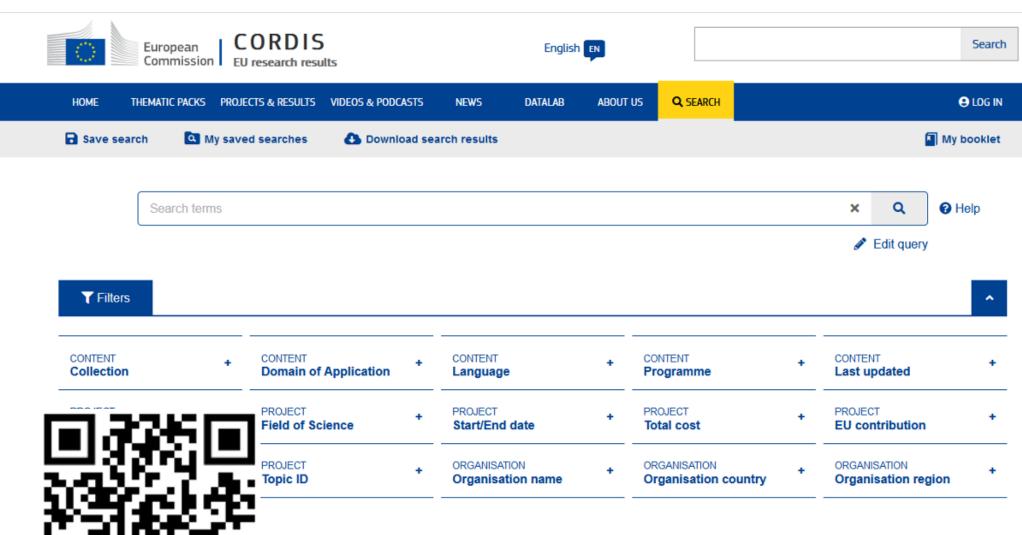


LinkedIn
personalities
& thematic
groups



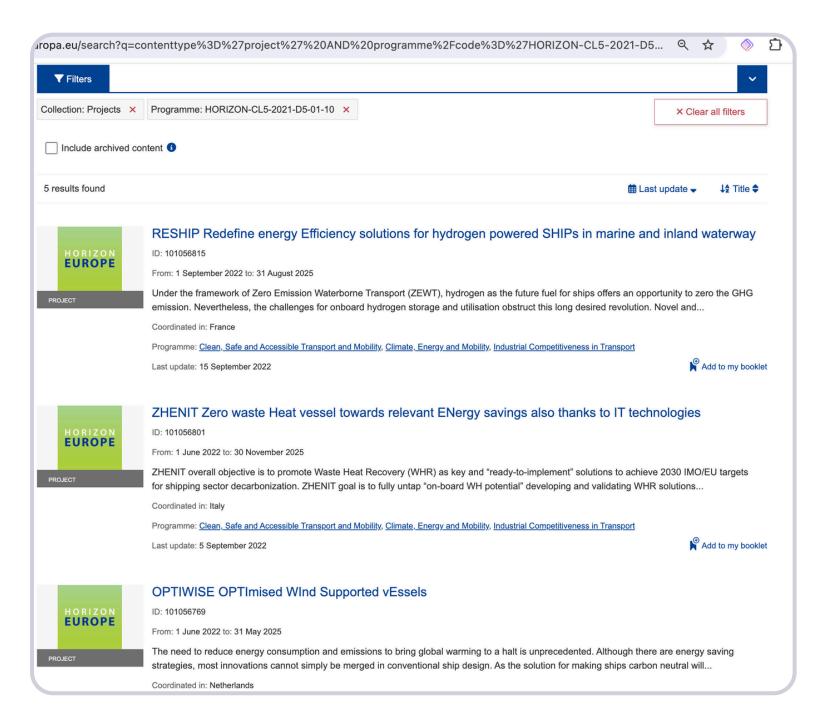
Networking:
thematic
conferences,
events,
participation
in networks

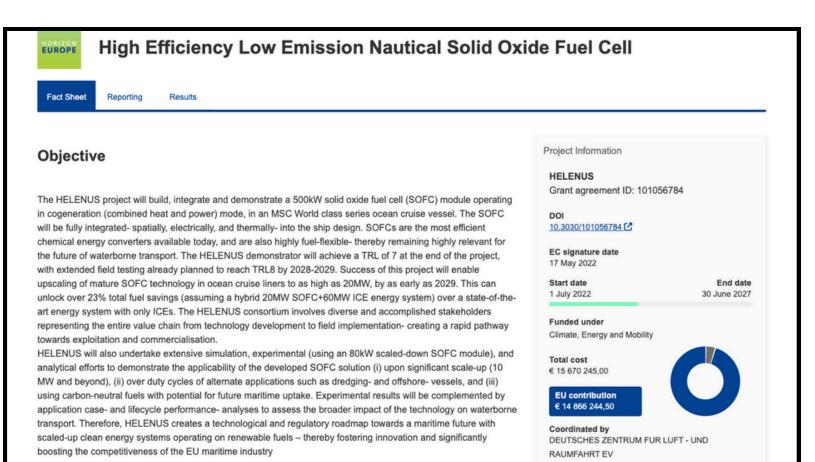
Practical Advice Analysis of "Missed Opportunities"

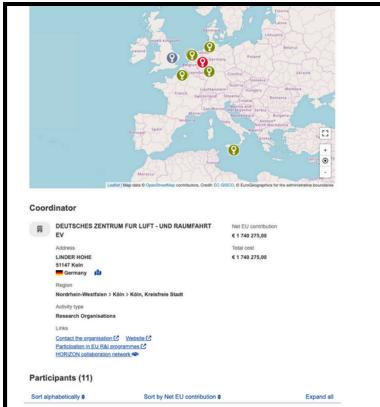


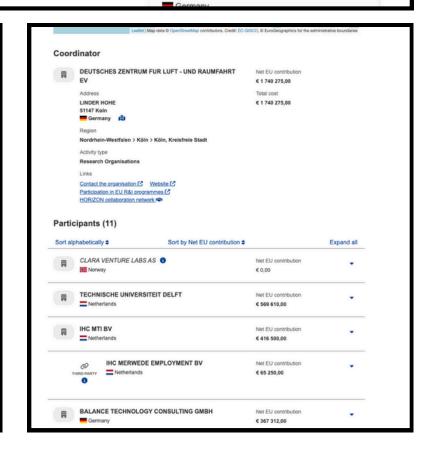
https://cordis.europa.eu/search

- Analyse previously funded projects on CORDIS (Horizon Europe)
- Set filters: Collection =
 Projects; Framework
 Programmes = Horizon Europe,
 search term = maritime
- Identify potential partners
- Pay attention who coordinates
- Check project website









How to find partners – active search







Thematic
Partner
Search Tools
& Brokerage
Events



CORDIS & Horizon
Dashboard
Organizations
active in Horizon
2020/Horizon
Europe



LinkedIn
personalities
& thematic
groups



Networking:
thematic
conferences,
events,
participation
in networks

Agenda of Training





Horizon Europe Structure & Instruments



Key factors of success



How to shape your idea



How to find partners & build a consortium



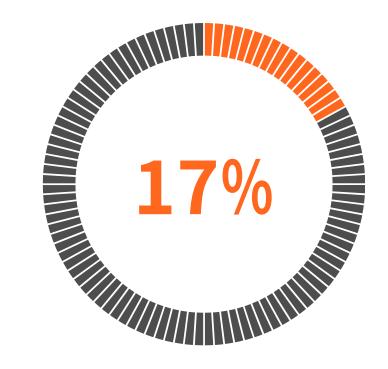
Basics of proposal preparation

Audience QUESTION

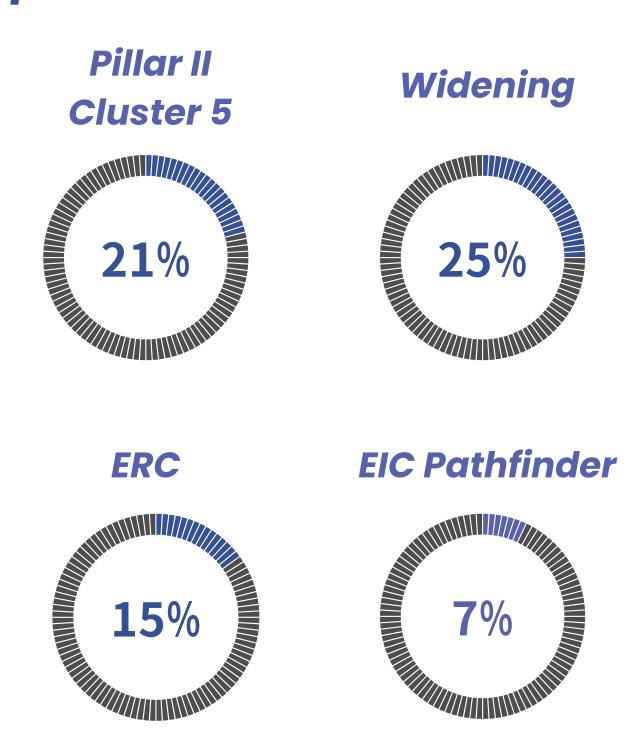
What is the average success rate in HE?

Average success rate in Horizon Europe

Overall programme



Source: Horizon Dashboard



Audience QUESTION

How many days we need to write a proposal?

How many days needed to write a proposal?

COORDINATORS

PARTNERS

consortia up to 14 partners



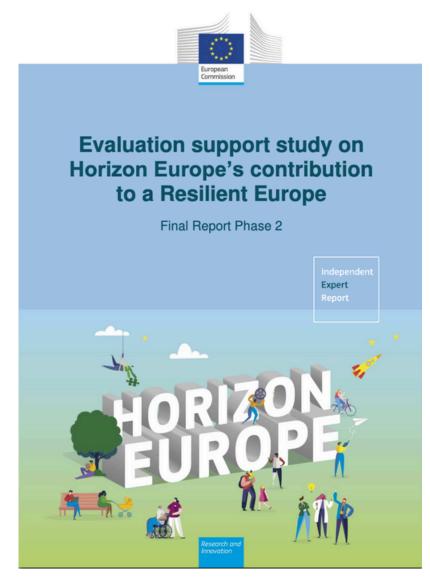
average 36-45 person days consortia 15+ partners



average 46 - 65 person days

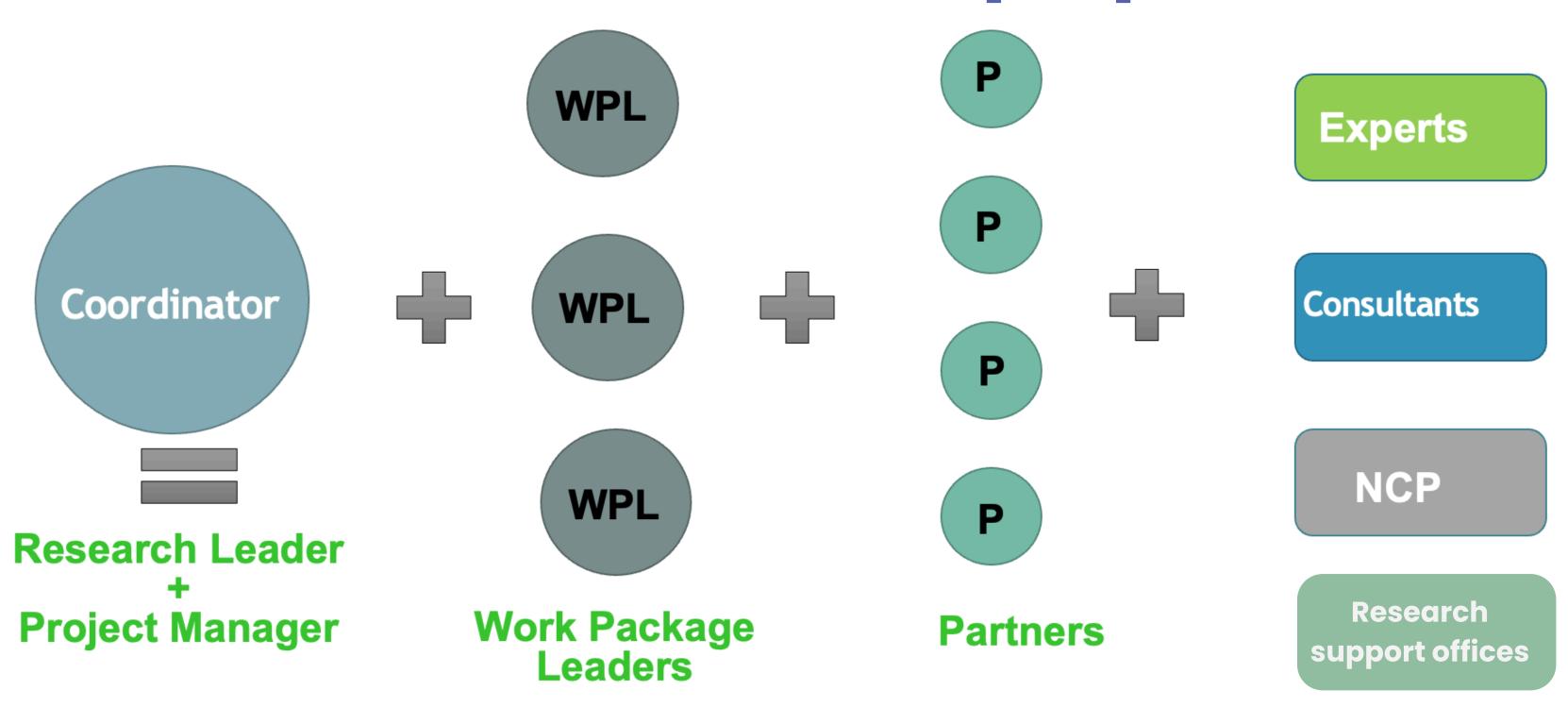


average 16 - 25 person days

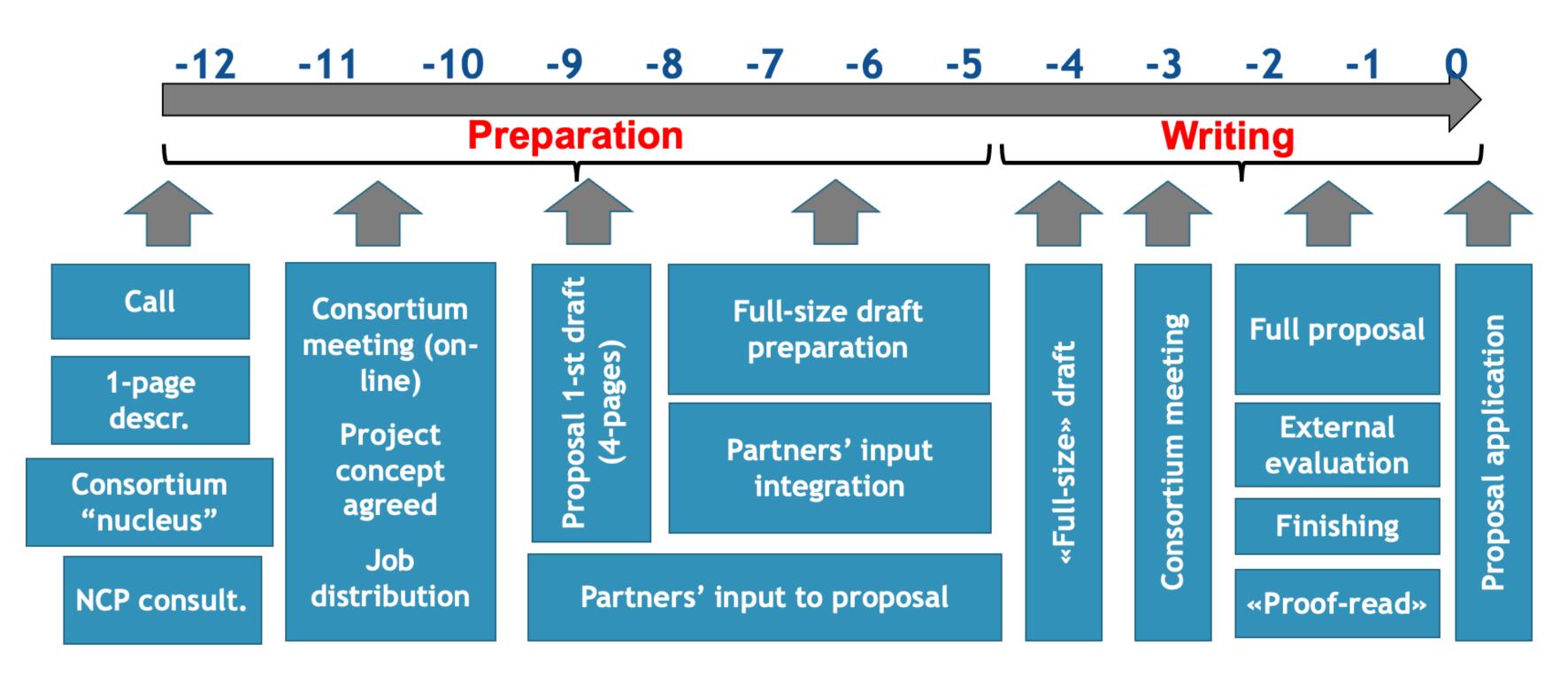


Resent studies of Horizon Europe 2021– 2023

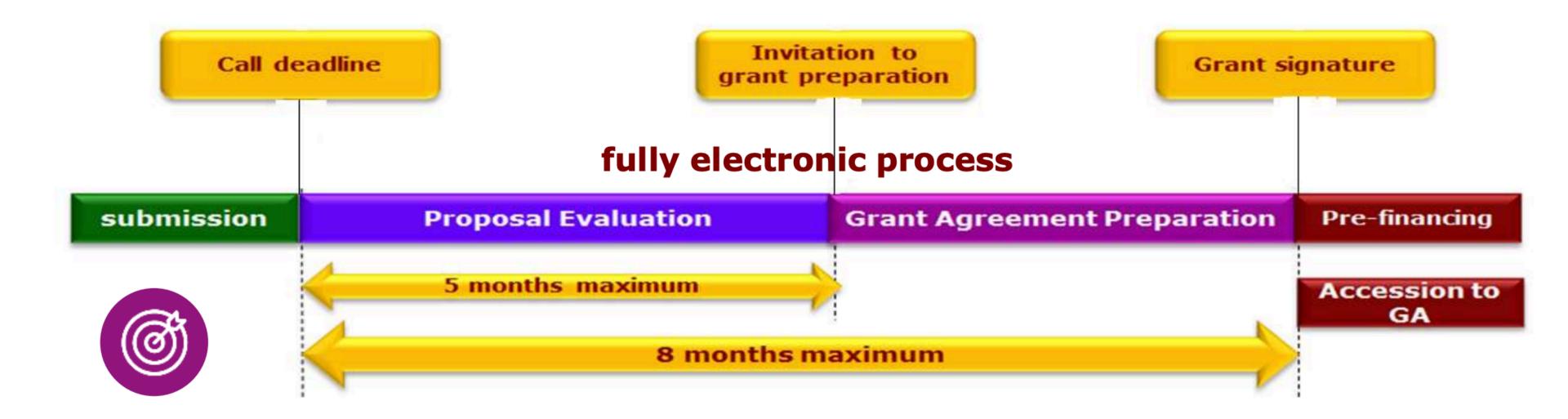
Who are involved in proposal



Proposal writing timeline (weeks to deadline)



Proposal evaluation timeline



It is now taking an average of 273 days between when calls close and grants are signed. That's 23 days longer than for the equivalent period in Horizon 2020

Proposal evaluation process

Receipt of proposals

Individual evaluation

Consensus group

Panel review

Finalisation

Admissibility/eligibility check

Allocation of proposals to evaluators

Experts assess proposals individually.

Minimum of three experts per proposal (but often more than three).

All individual experts discuss together to agree on a common position, including comments and scores for each proposal.

The panel of experts reaches an agreement on the scores and comments for all proposals within a call, checking consistency across the evaluations.

If necessary, resolves cases where evaluators were unable to agree.

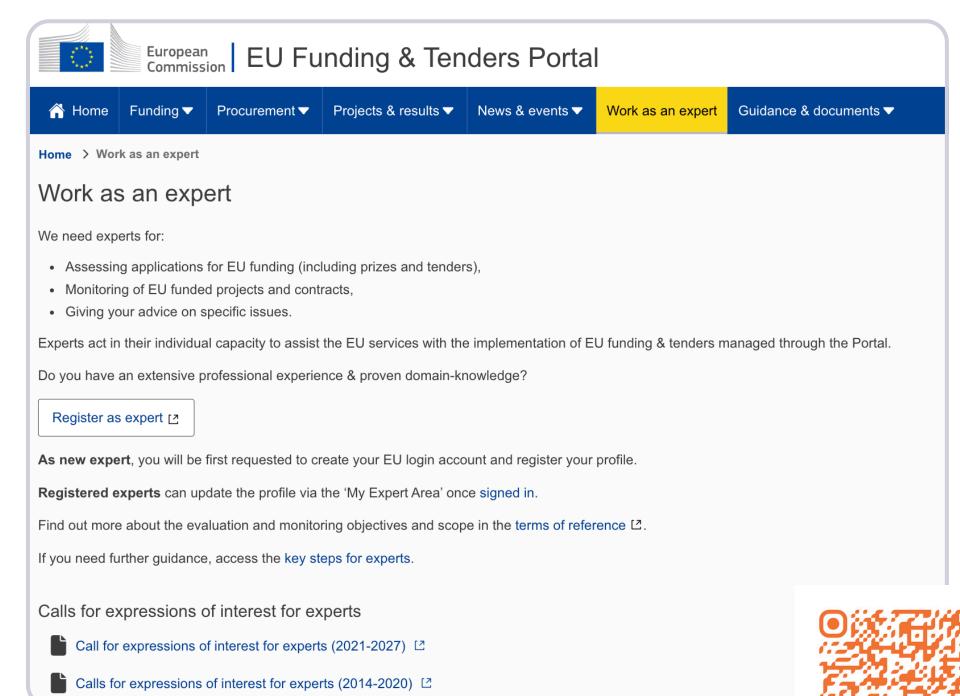
Ranks the proposals with the same score.

The Commission/Agency reviews the results of the experts' evaluation and puts together the **final ranking list**.



Tip: Become Evaluator

- Evaluators are selected by Project
 Officer
- Matching keywords from Topic Description
- The best scientists in the field
- Speakers at the European Conferences
- Participated in projects
- Recommendations from NCPs
- Shortage of Evaluators from Industry
- Gender balance 40% of panels vs. only 15% in database!
- 5000+ experts per year. Rotation
 25% per year
- Resonable distribution of geographic origins





Thank You

For Your Attention

Anna Zmiievska anna.zmiievska@anromind.com

www.anromind.com